

UNIVERSITY OF ORADEA  
FACULTY OF ECONOMIC SCIENCES  
Cycle's Master Degree: 2<sup>nd</sup> Cycle (Master Degree)  
Master's Degree Program: **INTERNATIONAL BUSINESS ADMINISTRATION**  
Fundamental Field: **SOCIAL SCIENCES**  
Master's Field: **ECONOMIC SCIENCES**  
Secondary Master Field: **ECONOMICS AND INTERNATIONAL BUSINESS**  
Master Type: **Professional**  
Duration of studies / no. of credits: **4 semesters / 120 credits**  
Type of education: **full-time learning (IF)**

Valid from academic year  
2016-2017  
Beginning with 1st year of study

# CURRICULUM

beginning with the academic year 2016-2017

## UNIVERSITY OF ORADEA

*Faculty:* **FACULTY OF ECONOMIC SCIENCES**

*Master's degree program:* **ADMINISTRAREA AFACERILOR INTERNAȚIONALE  
(ÎN LIMBA ENGLEZĂ) /  
INTERNATIONAL BUSINESS ADMINISTRATION  
(IN ENGLISH LANGUAGE)**

*Fundamental domain:* **SOCIAL SCIENCES**

*Science branch:* **ECONOMIC SCIENCES**

*Study domain:* **ECONOMICS AND INTERNATIONAL BUSINESS**

*Master Type:* **Professional**

*Duration of studies / no. of credits:* **4 semesters / 120 credits**

*Type of education:* **full-time learning (IF)**

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## **1. THE MISSION OF THE MASTER'S DEGREE PROGRAM - *INTERNATIONAL BUSINESS ADMINISTRATION* (IBA):**

The mission of the master's degree program *International Business Administration* (acronym: IBA) is the training of specialists able to administer international businesses of the enterprises, able to meet both the expansion needs of multinational companies present in a country, and the requirements of the national and multinational companies concerned with the growth of their business internationally, participate in bilateral, regional and multilateral trade negotiations at authorities level, specialists able to represent a country interests in the regional and multilateral negotiations, possessing the knowledge, skills and abilities needed to gain competitive advantages on both internal and international markets within the organizations in which they work. The fundamental objective assumed by this master's degree program is to provide the best post-graduate academic training in the field of *Economics and International Business*, so that the skills acquired by IBA graduates to meet the requirements of the international labor market as well as the international research and development activities. The master's degree program IBA - through professional and transversal competences provided by the subjects included in the curriculum - is supported by factors of relevance and timeliness in relation to the national qualifications nomenclature, respectively to the labor market needs and goals, and is related to educational, scientific research and professional goals.

## **2. THE OBJECTIVES OF THE MASTER STUDY PROGRAM *INTERNATIONAL BUSINESS ADMINISTRATION* (IBA):**

The objectives of the master study program *International Business Administration* consist in providing the master students, in an elevate, appealing, interactive and professional way, with information and knowledge that can ensure acquiring specific professional competences, corresponding and related to the field of *Economics and International Business*, these objectives being found among the objectives established within the managerial and operational plans of the Department of International Business, department that manages this study program at the level of the Faculty of Economic Sciences, University of Oradea, within the field of *Economics and International Business*. The Department of International Business within the Faculty of Economic Sciences establishes its objectives and performs its activities based on the annual *Operational Plan* and the *Managerial Plan* as a four year strategic plan of the faculty. Thus the master program *International Business Administration* (IBA) focuses clearly on the inter-correlation between the international policies and the business environment, proven by the companies' desire to influence the decision making process in the activity of internal and international business administration.

The objectives specific to the master study program *International Business Administration* are:

- to provide advanced knowledge in the field of *Economics and International Business*;
- to develop the students' professional and managerial skills, in internal and international context;
- to facilitate professional training of economists in the field of internal and international business;
- to provide theoretical and practical training to master students, at the level of the requirements imposed by the internal and international business environment;
- to ensure master students' acquisition of modern concepts and techniques regarding aspects of quantitative economic theory and aspects of management necessary to accurately solve the problems in the field of internal and international business;
- to ensure acquisition of specialized vocabulary and of techniques of negotiation and communication in the international business environment;
- to ensure students' acquisition of advanced knowledge in the field of the business and contracting activity of a company, from a national and international perspective, emphasizing the incidence and the facilities derived from the multilateral and regional trade agreements concluded by a country with a view to the regional integration;
- to develop students' decisional skills in the field of international business and a thorough understanding of the firm's functioning in a competitive international environment, by an optimal combination of disciplines covering the fields of economics, finance, marketing and strategic management;
- to build a bridge to the actual business environment, by: inviting business people to meet the students and share their business experience with them, organizing field visits and study visits to companies and institutions with activity in the field of regional and international business, analyzing authentic case studies provided by the business environment of the European Union or by the community policies;
- to facilitate acquisition of theoretical knowledge and formation of practical skills in accordance with the employers'



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expectancies and requirements, which shall ensure successful integration of the alumni on the labor market.

### 3. COMPETENCES ACQUIRED BY GRADUATES AT THE END OF STUDIES

#### 3.1. PROFESSIONAL COMPETENCES:

- Ability to write and implement strategies for international development of the enterprise in a multicultural environment
- Knowledge, understanding and use of basic theories and methods in the international domain
- Identifying and applying the management principles specific to international business
- Knowledge of the principles of operation of multilateral trade agreements and regional economic integration agreements
- Performing expertises on international business.

#### 3.2. TRANSVERSAL COMPETENCES:

- Coordination of professional teams, assuming, delegating and tracking the fulfilment of the responsibilities specific to the economic field
- Self-assessment of the need for further training, diagnosis and self learning
- Building and assuming economic strategy, in terms of responsibility and autonomy.

### 4. FINALITIES

**Graduation Title:** Master's Degree in International Business Administration  
**Qualification Title:** International Business Administration  
**Qualification Code:** M40701006020

**Possible jobs for the graduate with *Master's Degree*, according to "Classification of Occupations in Romania" – ISCO – 08 (COR):**

Head of office/ International Relations service – 132414; Counsellor/expert/inspector/ referent/ economist in International Economic Relations - 263105; Expert/Customs Inspector- 241907; Economic secretary - 241917; Customs officer, customs officer for the customs duty, customs officer (university studies) - 241920; Process improvement specialist - 241928; Expert in applying the legislation in harmony with the field of industry and trade - 241935; Expert in accessing European structural and cohesion funds - 241948; European business counsellor - 241949; Expert in contracting investment activities - 241950; Expert in investment efficiency - 241953; Progress plan expert - 241962; Competition Inspector - 244110; Management economist research assistant - 258102; Marketing economist research assistant - 258110; Economist researcher in International Economic Relations - 258111; Economist research assistant in International Economic Relations – 258112; International consignor– 432331.

**New jobs proposed to be included in COR:**

Foreign trade referent (master studies), contracting and acquisitions agent (master studies), internal/international tourist transport agent (master studies), business tourism agent (master studies), trade agent (master studies).

### 5. FINAL PROVISIONS

This *Curriculum* is sanctioned in accordance with the provisions of 137 (2) of the National Education Law, after applying the seal "Sanctioned in the Senate meeting of ...." and the holograph signature of the President of the Senate, on each page of the document. The curriculum sanctioned is valid until the following initiative to be further reviewed.

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**CURRICULUM \*\***  
**Year of study I**

Code	Disciplines*	Type	Sem. I [hours / week]				Total of hours / sem.	Type of Exami- nation	Cre- dits	IS [hours / sem.]	Condi- tioning
			C	S	L	P					
	<b>MANDATORY DISCIPLINES</b>										
FSTE-0869	Business Economics	SYD	2	1	-	-	42	Ex	6	126	
FSTE-0870	International Economics	SYD	2	1	-	-	42	Ex	6	126	
FSTE-0871	Management of Sustainable Development	AKD	1	1	-	-	28	Ex	5	112	
FSTE-0872	Financial Management	THD	-	-	1	1	28	Pr	5	112	
FSTE-0873	English Language for Business	THD	1	1	-	-	28	Cv	4	84	
FSTE-0874	Foreign Language for Business I	THD	1	1	-	-	28	Cv	4	84	
	<b>TOTAL</b>		<b>7</b>	<b>5</b>	<b>1</b>	<b>1</b>	<b>196</b>		<b>30</b>	<b>644</b>	

Code	Disciplines*	Type	Sem. II [hours / week]				Total of hours / sem.	Type of Exami- nation	Cre- dits	IS [hours / sem.]	Condi- tioning
			C	S	L	P					
	<b>MANDATORY DISCIPLINES</b>										
FSTE-0875	Risks Management	SYD	1	1	-	-	28	Ex	5	112	
FSTE-0876	Management of International Economic Transactions	THD	2	2	-	-	56	Ex	6	112	
FSTE-0877	Strategic Management of the Company	THD	1	2	-	-	42	Ex	4	70	
FSTE-0878	Economics of European Integration	THD	2	1	-	-	42	Ex	5	98	
FSTE-0879	Business Communication in English Language I	SYD	1	-	-	-	14	Cv	3	70	
FSTE-0880	Business Communication in Foreign Language I.1	SYD	1	-	-	-	14	Cv	3	70	
FSTE-0881	Practice	SYD	-	-	-	-	60	Cv	4	52	
	<b>TOTAL</b>		<b>8</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>256</b>		<b>30</b>	<b>584</b>	

**Legend:** C - Course; S - Seminar; L - Practical (laboratory); P - Project; IS - Individual Study;  
 THD - Thoroughgoing Disciplines; SYD - Synthesis Disciplines; AKD - Advanced Knowledge Disciplines; UO - University Choice;  
 Type of Examination - Verification Form, Ex. - examination; Cv. - Colloquium, Vp. - Continuous Assessment, Pr - Project; A/R-  
 Passed/Failed; Credits - number of ECTS credits; IS - Individual study.

Head of department,  
 Associate Professor Dr. Liana-Eugenia MESTER



DEAN,  
 Associate Professor Dr. Adriana GIURGIU





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**CURRICULUM \*\***  
 Year of study II

Code	Disciplines*	Type	Sem. III [hours / week]				Total of hours / sem.	Type of Exami- nation	Cre- dits	IS [hours / sem.]	Condi- tioning
			C	S	L	P					
	<b>MANDATORY DISCIPLINES</b>										
FSTE-0882	Negotiation and Contracting in International Commerce	SYD	-	-	-	3	42	Vp	5	98	
FSTE-0883	External Trade and Customs Union in EU	SYD	2	1	-	-	42	Ex	6	126	
FSTE-0884	Competition and Competitiveness	SYD	2	1	-	-	42	Ex	7	154	
FSTE-0885	International Corporate Finances	THD	2	1	-	-	42	Ex	6	126	
FSTE-0886	Business Communication in English Language II	SYD	1	-	-	-	14	Cv	3	70	
FSTE-0887	Business Communication in Foreign Language I.2	SYD	1	-	-	-	14	Cv	3	70	
	<b>TOTAL</b>		<b>8</b>	<b>3</b>	<b>-</b>	<b>3</b>	<b>196</b>		<b>30</b>	<b>644</b>	

Code	Disciplines*	Type	Sem. IV [hours / week]				Total of hours / sem.	Type of Exami- nation	Cre- dits	IS [hours / sem.]	Condi- tioning
			C	S	L	P					
	<b>MANDATORY DISCIPLINES</b>										
FSTE-0888	International Strategies of the Company	SYD	2	1	-	-	42	Ex	3	42	
FSTE-0889	International Transportations in EU	THD	1	-	-	-	14	Ex	2	42	
FSTE-0890	Projects with International Financing	SYD	-	-	-	2	28	Vp	4	84	
FSTE-0891	Commercial Correspondence In English Language I	SYD	1	-	1	-	28	Cv	4	84	
FSTE-0892	Commercial Correspondence In Foreign Language I	SYD	1	-	1	-	28	Cv	3	56	
FSTE-0893	Research Projects for Elaboration of Dissertation	THD	-	-	-	2	28	Cv	4	84	
FSTE-0894	Master's Degree Dissertation Writing	THD	-	-	-	-	60	Vp	10	220	
	<b>TOTAL</b>		<b>5</b>	<b>1</b>	<b>2</b>	<b>4</b>	<b>214</b>		<b>30</b>	<b>626</b>	

**Legend:** C - Course; S - Seminar; L - Practical (laboratory); P - Project; IS - Individual Study;  
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## I. DIPLOMA REQUIREMENTS

- 120 credits for compulsory/imposed disciplines (including the credits for *Practice*),
- 4 credits for *Practice*, included in the number of credits pertaining to compulsory disciplines at point 1,
- 10 credits for *Master's Degree Dissertation Writing*, not included in the number of those pertaining to compulsory disciplines at point 1,
- 10 credits pertaining to dissertation exam, representing the presentation of the dissertation thesis.

## II. STUDY SCHEDULE (in number of weeks)

Year	Didactic Activities		Sessions of Exams					Practice*	Holiday		
	sem. I	sem. II	Winter	Winter Failed Exams	Summer	Summer Failed Exams	Fall Failed Exams		Winter	Spring	Summer
Year I	14	14	3	1	3	1	2	2	3	1	8
Year II	14	14	3	1	3	1	2	-	3	1	10

\* Practice is organized based on syllabi drafted by departments and adopted by the Faculty Council

Practice takes place in the RDI and documentation laboratories/centres of the faculty and specialised economic entities, based on practice conventions/agreements.

## III. NUMBER OF WEEKLY HOURS AT COMPULSORY AND ELECTIVE DISCIPLINES

YEAR	SEMESTER I	SEMESTER II
Year I	14	14
Year II	14	14

No	Disciplines	Number of hours		Total		RAQAHE/ARACIS Standard [min / max. %]
		Year I	Year II	Hours	%	
1.	Compulsory	452	364	816	100	-
2.	Elective	-	-	-	-	-
	<b>TOTAL</b>	<b>452</b>	<b>364</b>	<b>816</b>	<b>100</b>	<b>100</b>
3	Facultative	-	-	-	-	-

No	Disciplines	Number of hours		Total		RAQAHE/ARACIS Standard [min / max. %]
		Year I	Year II	Hours	%	
1.	Advanced	182	84	266	32.60	-
2.	Synthesis	270	280	550	67.40	-
	<b>TOTAL</b>	<b>452</b>	<b>364</b>	<b>816</b>	<b>100</b>	<b>-</b>



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#### IV. THE WEIGHT OF THE DISCIPLINES BELONGING TO THE COMPULSORY + ELECTIVE CATEGORIES:

Total number of hours: 816

out of which:

- Total number of course hours: 392
- Total number of applications: 424
- Compulsory disciplines (weight in total of disciplines): 100%;
- Advanced disciplines (weight in total of disciplines): 32%;
- Synthesis disciplines (weight in total of disciplines): 68%;
- Hours allotted to compulsory disciplines: 100%;
- Hours allotted to advanced disciplines: 32.60%;
- Hours allotted to synthesis disciplines (% of total): 67.40%.

Total number of credits: 120

- Credits pertaining to advanced disciplines out of the total of compulsory credits: 39/120 (32.5%);
- Credits pertaining to synthesis disciplines out of the total of compulsory credits: 81/120 (67.5%).

The weight in the Curriculum:

Total hours, including facultative disciplines = 816

- D compulsory / Total =  $816 / 816 = 100\%$
- Hours of lectures/seminar ratio =  $392/424 = 1 / 1.08$
- The weight of practice in the Curriculum:  $60 / 816 = 7.35\%$
- Exams/colloquiums ratio =  $12 \text{ Ex} / 13 \text{ Cv,P} = 1 / 1.08$

#### V. THE FLEXIBILITY OF EDUCATIONAL PROCESS

The flexibility of the program of studies is ensured by the content of the disciplines in the Curriculum.

#### VI. MASTER'S DEGREE'S EXAM (DISSERTATION)

1. Communication of the topic of the dissertation : semester II;
2. Master's degree dissertation writing: 10 x 28 ore = 280 hours, semesters III and IV;
3. Presentation of the dissertation: month July/September.

#### VII. A CREDIT POINT REQUIRES A TOTAL OF 28 HOURS/SEMESTER OF TEACHING AND LEARNING ACTIVITIES.

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**VIII DISTRIBUTION OF CREDITS ACCORDING TO COMPETENCES (TABLES NRQHE /ARACIS - Grid 1 \*):**

No	Discipline **	Sem.	Number of credits	Professional competences						Transversal Competences		
				C1	C2	C3	C4	C5	C6	CT1	CT2	CT3
1.	Business Economics	I	6	1	1	1	1	0,5	X	0,5	0,5	0,5
2.	International Economics	I	6	1	1	1	1	0,5	X	0,5	0,5	0,5
3.	Management of Sustainable Development	I	5	1	1	1	0,5		X	0,5	0,5	0,5
4.	Financial Management	I	5	1	1	1	0,5		X	0,5	0,5	0,5
5.	English Language for Business	I	4	1	1	1			X	0,5	0,5	
6.	Foreign Language for Business I	I	4	1	1	1			X	0,5	0,5	
7.	Risks Management	II	5	1	1	1	1		X	0,5	0,5	
8.	Management of International Economic Transactions	II	6	1	1	1	1	0,5	X	0,5	0,5	0,5
9.	Strategic Management of the Company	II	4	1	1	1		0,5	X	0,5		
10.	Economics of European Integration	II	5	1	1	1	1	0,5	X	0,5		
11.	Business Communication in English Language I	II	3	1	1		0,5		X	0,5		
12.	Business Communication in Foreign Language I.1	II	3	1	1		0,5		X	0,5		
13.	Practice	II	4	0,5	1	1			X	0,5	0,5	0,5
14.	Negotiation and Contracting in International Commerce	III	5		1	1	1	0,5	X	0,5	0,5	0,5
15.	External Trade and Customs Union in EU	III	6	0,5	1	1	1	1	X	0,5	0,5	0,5
16.	Competition and Competitiveness	III	7	1,5	1	1	1	1	X	0,5	0,5	0,5
17.	International Corporate Finances	III	6	0,5	1	1	1	1	X	0,5	0,5	0,5
18.	Business Communication in English Language II	III	3		1	1	0,5		X	0,5		
19.	Business Communication in Foreign Language I.2	III	3		1	1	0,5		X	0,5		
20.	International Strategies of the Company	IV	3		1	1	0,5		X	0,5		
21.	International Transportations in EU	IV	2	0,5		0,5	0,5		X	0,5		
22.	Projects with International Financing	IV	4	0,5	0,5	0,5	0,5	0,5	X	0,5	0,5	0,5
23.	Commercial Correspondence in English Language I	IV	4	0,5	0,5	0,5	0,5	0,5	X	0,5	0,5	0,5
24.	Commercial Correspondence in Foreign Language I	IV	3		0,5	0,5	0,5		X	0,5	0,5	0,5
25.	Research Projects for Elaboration of Dissertation	IV	4	0,5	0,5	0,5	0,5	0,5	X	0,5	0,5	0,5
26.	Master's Degree Dissertation Writing	IV	10	2	2	1	1	1	X	1	1	1

**Legend:**

C1 – C5 – Professional Competences; CT1 – CT3 – Transversal Competences

\* According to Grid 1 (G1 - "Description of program / field of study by professional and transversal competences") showing the following variants: G1L and G1M pertaining to the BA and MA programs of study in accordance with MECS Order no. 5703 / 18.10.2011.

\*\* All disciplines in the curriculum.

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**Grid 1 (G1 - "Description of program / field of study through professional and transversal competences) showing the following variants: G1L and G1M pertaining to the BA and MA programs of study in accordance with MECTS Order no. 5703 / 18.10.2011:**

Professional Competences / Level Descriptors of Professional Competences' Structural Elements	C1. Substantiating, communicating and implementing of business decisions in a multicultural environment; trading products and services on international markets	C2. Organizing and financing the activities of the international company; substantiating and implementing managerial decisions after assessing the international business environment	C3. Designing and negotiating strategies for the development and international financing of the company	C4. Implementing strategies for the development, promotion and international finance of the company; conducting market survey in international business environment	C5. Conducting surveys in international business; negotiating international contracts and conducting international surveys to substantiate the company management in an international context
<b>KNOWLEDGE</b>					
<b>1. Thorough knowledge of an area of specialization and in its theoretical, methodological and practical developments specific to the program; appropriate use of specific language in communicating with different professional backgrounds</b>	C1.1 Identifying, describing thoroughly and communicating concepts and theories on decision making in a multicultural business environment; thorough identification and description of the techniques of trading products and services on international markets	C2.1 Identifying, describing thoroughly and communicating the concepts, theories and decisions related to the organization and financing activities of internationally active companies in a multicultural business environment	C3.1 Identifying, describing in detail and communicating the concepts and theories specific to international strategies	C4.1 Identifying, describing thoroughly and communicating the implementation modalities of strategies	C5.1 Identifying, describing thoroughly and communicating the methodology for conducting an expertise in international business; deepening the concepts and theories on international negotiations and business management in international business companies
<b>2. Using basic knowledge to explain and interpret various types of concepts, situations, processes, projects, etc. associated to the field</b>	C1.2 Developing and communicating actual arguments for interpreting real situations in an international context; analysis and interpretation of transactional situations in the international business environment	C2.2 Collection, integrated analysis and thorough interpretation of information on the organization and financing of activities of international companies; developing actual arguments for interpreting real situations in the international business environment	C3.2 Explaining, communicating and shaping international economic phenomena and processes to enunciate strategic alternatives for the development and financing of the company	C4.2 Analysing and interpreting the market survey and the strategies in international business environment; explaining and developing arguments for the implementation of international strategies	C5.2 Collecting, analysing and detailed interpreting of various information in order to explain the managerial processes in the international context; shaping the international economic phenomena and processes



Professional Competences / Level Descriptors of Professional Competences' Structural Elements	C1. Substantiating, communicating and implementing of business decisions in a multicultural environment; trading products and services on international markets	C2. Organizing and financing the activities of the international company; substantiating and implementing managerial decisions after assessing the international business environment	C3. Designing and negotiating strategies for the development and international financing of the company	C4. Implementing strategies for the development, promotion and international finance of the company; conducting market survey in international business environment	C5. Conducting surveys in international business; negotiating international contracts and conducting international surveys to substantiate the company management in an international context
<b>COMPETENCES</b>					
<b>3. Using integrated conceptual and methodological apparatus under conditions of incomplete information, to solve new theoretical and practical problems</b>	C1.3 Managing and using complex data bases resorting to established models and testing them; using the trading techniques in an international context	C2.3 Organizing and financing business activity under changing circumstances; managing and using complex data bases resorting to established models and testing them	C3.3 Identifying strategies applicable to real complex situation in the international context	C4.3 Carrying out market survey in international business environment and implementing strategies using integrated techniques and procedures in the international context	C5.3 Analysing and thorough interpreting of various information in order to explain concepts specific to the field in real situations; using integrated techniques and procedures for international negotiations and coordination of multicultural organizations
<b>4. Meaningful relevant use of assessment criteria and methods to enunciate valuable judgments and foster constructive decisions</b>	C1.4 Enunciating and communicating solutions to complex real business situations using integrated techniques and procedures in the international context; argumentation for using a certain trading technique, taking into account the peculiarities of the business environment	C2.4 Assessing the impact of changes in the international environment in order to adapt the organization of the business to the new context; formulating solutions for complex real business situations using integrated techniques and procedures in the international context	C3.4 Developing a strategic vision in the context of the complex international business environment by using multi-criteria dynamic methods	C4.4 Drafting and substantiating the implementation of a strategy and enunciating alternative solutions in the context of a dynamic business environment	C5.4 Conducting surveys in order to interpret a real situation in the international context; developing a strategic vision based on the complexity of the international business environment
<b>5. Developing professional and / or projects innovatively using a broad range of quantitative and qualitative methods</b>	C1.5 Designing decision systems based on advanced knowledge of scientific concepts on research methodology and developing a project for processing an international transaction	C2.5 Drafting an organizing project appropriate to complex real situations in the international environment; designing a decision-making system for a multinational company	C3.5 Identifying strategies applicable to the international business environment	C4.5 Testing the results of implementing identified strategies so as to validate them	C5.5 Monitoring the expertise designed to interpret real situation in the international context and drafting a management project of a multinational company



UNIVERSITY OF ORADEA  
 FACULTY OF ECONOMIC SCIENCES  
 Cycle's Master Degree: 2<sup>nd</sup> Cycle (Master Degree)  
 Master's Degree Program: INTERNATIONAL BUSINESS ADMINISTRATION  
 Fundamental Field: SOCIAL SCIENCES  
 Master's Field: ECONOMIC SCIENCES  
 Secondary Master Field: ECONOMICS AND INTERNATIONAL BUSINESS  
 Master Type: Professional  
 Duration of studies / no. of credits: 4 semesters /120 credits  
 Type of education: full-time learning (IF)

Valid from academic year  
 2016-2017  
 Beginning with 1st year of study

Professional Competences / Level Descriptors of Professional Competences' Structural Elements	C1. Substantiating, communicating and implementing of business decisions in a multicultural environment; trading products and services on international markets	C2. Organizing and financing the activities of the international company; substantiating and implementing managerial decisions after assessing the international business environment	C3. Designing and negotiating strategies for the development and international financing of the company	C4. Implementing strategies for the development, promotion and international finance of the company; conducting market survey in international business environment	C5. Conducting surveys in international business; negotiating international contracts and conducting international surveys to substantiate the company management in an international context
<i>Minimum performance standards for competence assessment</i>	Drafting a substantiation and implementation project in international business and proper application of trading techniques in a given context	Developing and submitting an organization chart adjusted to changes in the international market and debating some decisions in international business environment	Making a corporate strategy based on identifying the defining elements of national and international environment	Carrying out a market survey and developing an implementation plan for a business strategy in the international market in a real context	Achieving an expertise as simulation of a real situation in international business and debating the proposal of a management system for the multinational company

Level Descriptors of the Transversal Competences	Transversal Competences	Minimal Standards of Performance for Competence Evaluation
6. Responsible execution of some complex professional duties, in conditions of autonomy and professional independence.	CT1. Achieving independently or with the group the complex tasks / objectives in developing and implementing international projects under time pressure, in conditions of uncertainty, risk and multiculturalism, and enforcement of norms and professional ethics and values for decision.	Designing a scheme for solving a work problem in real time and taking up its implementation, complying with norms.
7. Assuming managing roles and activities specific to professional teams/groups or to different institutions.	CT2. Planning and organizing human resources within a group / an organization in terms of acceptance of diversity of opinion and culture, and of critical attitudes; their critically-constructive evaluation.	Presenting solutions to a views and / or cultural conflict within the team.
8. Self-assessment of the learning process, diagnosis of the formation need, reflexive analyse of one's own professional activity.	CT3. Assuming the need for continuous training to create prerequisites for career progression and adaptation of one's own professional, managerial and communicational skills to the dynamics of the national and international business environment.	Developing a personal plan for continuous training for professional, managerial and communication competence development.



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